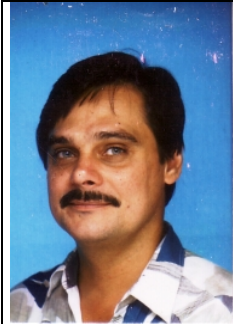


## CURRICULUM VITAE

<b>NAME:</b> Francis Robert Oduber	<b>NACIONALITY:</b> Dutch	
<b>DAY OF BIRTH:</b> February 23, 1956	<b>MARITAL STATUS:</b> Married	
<b>ADDRESS:</b> Caya Frere Alexius # 14, Paradijswijk, Oranjestad, ARUBA - Neth. Ant.		
<b>PHONE NUMBERS:</b> 011-297-5830045 011-297-5824633 011-297-7345566 011-297-5946566	<b>e-mail:</b> <a href="mailto:francisoduber@setarnet.aw">francisoduber@setarnet.aw</a> <a href="mailto:francis@odubercontractor.com">francis@odubercontractor.com</a>	

### PROFESSION AND CAREER

**CHEMICAL ANALIST , HBO Diploma, RIJNLAND LABORATORIUM SCHOOL, LEIDEN, HOLLAND, IN 1979**

### TRAINING RECIEVED

Projects Control using Primavera Project Planner	ARUBA - (1997)
Financial and Economical Evaluation of Projects.	ARUBA – (1997)
Giddens & Lewis, Balancing Machine by GISHOLT	Giddens & Lewis, Wisconsin – (1997)
Planning and Control of Costs in Projects	ARUBA - (1998)
Costs Estimation in Industrial Repairs	ARUBA - WEB (1998)
Leadership Management	Leadership Management Institute, LMI ( 2001 )
Refinery Safety Basics	Aruba Safety Council – (2004)
JV -19 Safety Course, BBS, CARE cards, JSA's	ARUBA – JVO ( 2006 )
Supervisors, responsibilities instructional	ARUBA - JVO ( 2007 )
Tailwind and SAP accounting uploads	ARUBA – JVO ( 2007 )

### JOB EXPERIENCE

**2008 – Actual : Oduber Contractor N.V. – Operations Director, and back to the Family Business.**  
 Handling mayor capital projects mainly left over jobs that was carried out by previously JVO, including Coke Barn Facilities, Coke Conveyor enclosures, C5/C7 Desalters projects and PMI demo scope of 5% chrome line in the range of 10mm\$ all together. In addition and side by side worked other related projects for Valero Aruba Refinery like;

Power House #2, switch gear repairs, PH#2 Roof Repairs, PH#2 Turnaround, PH#2 maintenance time & material (cost plus) projects. In June 2009 started the Power House #3 project in Valero under sub-contractor with Starcon performing a 245 Tons of structural steel installation of the condenser area of the new PH#3 Power House in Valero Aruba Refinery a 8 Mth's project worth about 1.3MM\$. In the 1<sup>st</sup> quarter of 2009 started and performed a project at Aruba Ports Authority on the maintenance of the cleaning platforms of the APA Container Crane. Started a streamline program with consultancy services to restructure and re-organize the organization of Oduber Contractor Management team for optimum service to our clients, including initiation to setup of a HR department and flow chart diagrams for line of commands in departments like; Safety, Planning, Scheduling, Estimating, Progress Reporting and Quality Assurance and Quality Control namely a QA/QC department. Acquired and installed a new server computer at the Main Office for optimum data handling to increase productivity and performance for a reliable high standard service.

**2006 – 2007 JV Oduber Aruba N.V** – Founder and Owner/Director together with partnership of JVIC from La Porte Houston, TEXAS U.S.A., a 1,2 Billions \$ Company employing about 10,000 workers in the united states in the year 2007, in Aruba doing business as **JVO** – Directing Operations and various projects with our main clients such as Valero and GE and Wartsila OY and WEB Aruba N.V. Perform many mayor Turnarounds and capital projects ranging in a yearly volume of 40MM\$. Namely; H1AR and H3AR Turnaround, SGAR TA, MHI's TA, C5/C7 TA, with capital project C5/C7 Desalters projects, Coke Barn Roof and Coke Conveyors. Company closed down in early 2008. Also participated in a Job Fair organized by Labor Department. Initiated together with Valero Aruba Refinery a program called "Ban Crece Hunto" which purpose was to screen the local potential candidates to start training in crafts required mainly by the Refining Industry like; Scaffold builders, Boilermakers, Pipe Fabricators, Welders, Crane Operators and Pipefitters.

**1989–2005 ODUBER CONTRACTOR NV, ARUBA – a Family Business, GENERAL MANAGER** – Handling major projects for COASTAL ARUBA REFINERY, EL PASO/COASTAL ARUBA REFINERY NV – Valero Aruba Refinery, Managing ODUBER Contractor NV Offices assist support in Accounting, Receivables, Payables and Financial, Budgets, Cost Estimates, Project Planning, Quality Control, Projects Transmittals and Manpower Resources. Scheduling using Primavera Project Planner (P3), Project management software for preparing weekly progress report (physical execution, analysis of variations, highlights, attention areas, progress curves, physical progress measurement (commodity tracking system), preparing extra work authorization (EWA), preparing daily activity report, control costs. Equipment Control and setup a Preventative maintenance program for the heavy equipment diesel mechanics. Purchasing and Warehousing of Construction and Repair Materials. Purchasing of equipment and spare parts for Heavy Equipment. Setup Safety Manual, House rules and Quality Manual for ODUBER Contractor personnel. Developed Barcadera shop into a Valve Shop, including Safety Valves, Pipe Fab Shop - including Stress relieving, Sandblasting yard and Equipment yard and Mechanic shops. In 1997 Together with CCC group from San Antonio, Texas USA formed a Joint Venture to install and rebuild the D1AR Unit in Coastal Aruba Refinery N.V. In 2001 performed Turnaround on the Hydrogen Unit H1, H2 & H3AR, later also the Turnaround of C5AR Visbreaker Unit. In 2003 managed the largest Turnaround performed by a local Contractor ever in Aruba together with GREENE's Energy Services from Lafayette Louisiana, USA totaling us\$10,000,000.00 budgeted cost well within time frame by Client. In March 2005 together with JV Industrial Services of LaPorte TEXAS started a construction of two new Visbreaker Units for Valero Aruba Refinery a project valued at 12MM\$ and a 1 year project. Developed an estimating program EZ Pipe, later also for Structural Steel, Civil and Industrial painting

**1985-1989 ODUBER CONTRACTOR NV – ARUBA** - Mechanical Superintendent, Servicing WEB power and water plant and setup a maintenance program such as GI's to power house Boilers 1 & 2, 3, 4 & 5 and construction of Aruba Sweet Oil Terminal at Barcadera and Wickland Oil trans shipment terminal rehabilitation.

**1983-1985 ODUBER CONTRACTOR NV – ARUBA** - Mechanical Supervisor, Controlling Field, ship and Machine Shop projects. Perform cost estimates to clients, design repair procedures, control welding quality. This as a Family business.

**1980-1983 LAGO OIL & TRANSPORT COMPANY NV - ARUBA** – Analytical Chemist in the Technical Laboratories of Lago Oil & Transport Company NV ( an EXXON affiliate ) Perform Qualitative and Quantitative analyses in wide ranges of refining products, Perform accuracy tests to analytical procedures to ASTM standards. Perform research to anti-icing agent to assist legal court cases per demand of Dr. PhD. Bruce Wenzel. Setup X-ray fluorescence machine to determine the content of Sulfur and Vanadium in Crude Oil. Developed procedures for the controlling and standardization and calibration of accurate Vanadium readings and concentrations by Atomic Absorption Spectroscopy, AAS by method of standard addition and chart plotting..

**1979-1980 JOSEPH ODUBER SHIP REPAIR & GENERAL CONTRACTOR – ARUBA** : Mechanical Foreman, performing off-shore and on-anchor ship repairs services, and cost estimates for platforms and piping bid jobs for Lago oil & Transport Company NV,

**1978-1979 GAUBIUS INSTITUTE, HOLLAND, LEIDEN:** Internship assistant to Dr. PHD. Nieuwehuize in the government program of Thrombosis & Heart attack research in conjunction with University of Utrecht.

## OTHER INFORMATION

**Languages:** Papiamento (native ), English fluent, Spanish fluent and Dutch fluent.

**Other:** Microsoft Office Package (Excel, Power Point, Word, Visio, ect), Primavera Project Planner P3, P3e and P6, Microsoft Project, Lotus 2000 and Word Perfect 2000, Sure Track, On Target, ACAD-14, NAVIS Works, and many more.

FRANCIS R. ODUBER

**1. Wat heeft u bewogen zich kandidaat te stellen voor het lidmaatschap van de Kamer?**

Gezien de actuele situatie met de raffinaderij moet er in de toekomst beter op worden toegezien, indien een nieuwe koper komt, de lokale industriële bedrijven en lokale werklieden te beschermen van ongewenste concurrenten. Vooral nu met de kwetsbare situatie van lokale aannemers zouden zij weer de dupe kunnen worden. Zodoende de toekomst van onze kinderen te verzekeren.

**2. Op welke wijze denkt u een bijdrage te kunnen leveren aan de ontwikkeling van de Kamer als instituut?**

Met mijn brede kennis in de Gas & Olie industrie en “Metal” sector en ervaring met “joint venture” met internationale bedrijven, kan ik een gepaste beeld geven voor een betere draagvlak voor de lokale industrie van Aruba.

**3. Hoe denkt u de Kamer te kunnen helpen haar doelstelling, w.o het bevorderen van ondernemerschap op Aruba, te bereiken?**

De doelstelling van Kamer kan geholpen worden door meer lokale bedrijven te stimuleren met innovaties en diversificatie door nieuwe richtlijnen op te zetten en bedrijven of fabrieken op te richten en het aantrekkelijk maken voor eventueel potentiële buitenlandse partners of investeerders, maar wel specifiek gericht op gepaste richtingen die goed voor het eiland Aruba zouden kunnen zijn.

Implementatie van internationale kwaliteit, veiligheid en planningsnormen voor wereldklasse operationele processen.